

FY 2024 |



BUDGET IN BRIEF



A path apart.

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The Budget in Brief provides a condensed, summarized overview of the City of Pelham's FY 2024 budget. Following is the table of contents.

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ELECTED LEADERS



Gary W. Waters
Mayor



Maurice Mercer
City Council President



David Coram
City Council Place 1



Chad Leverett
City Council Place 2

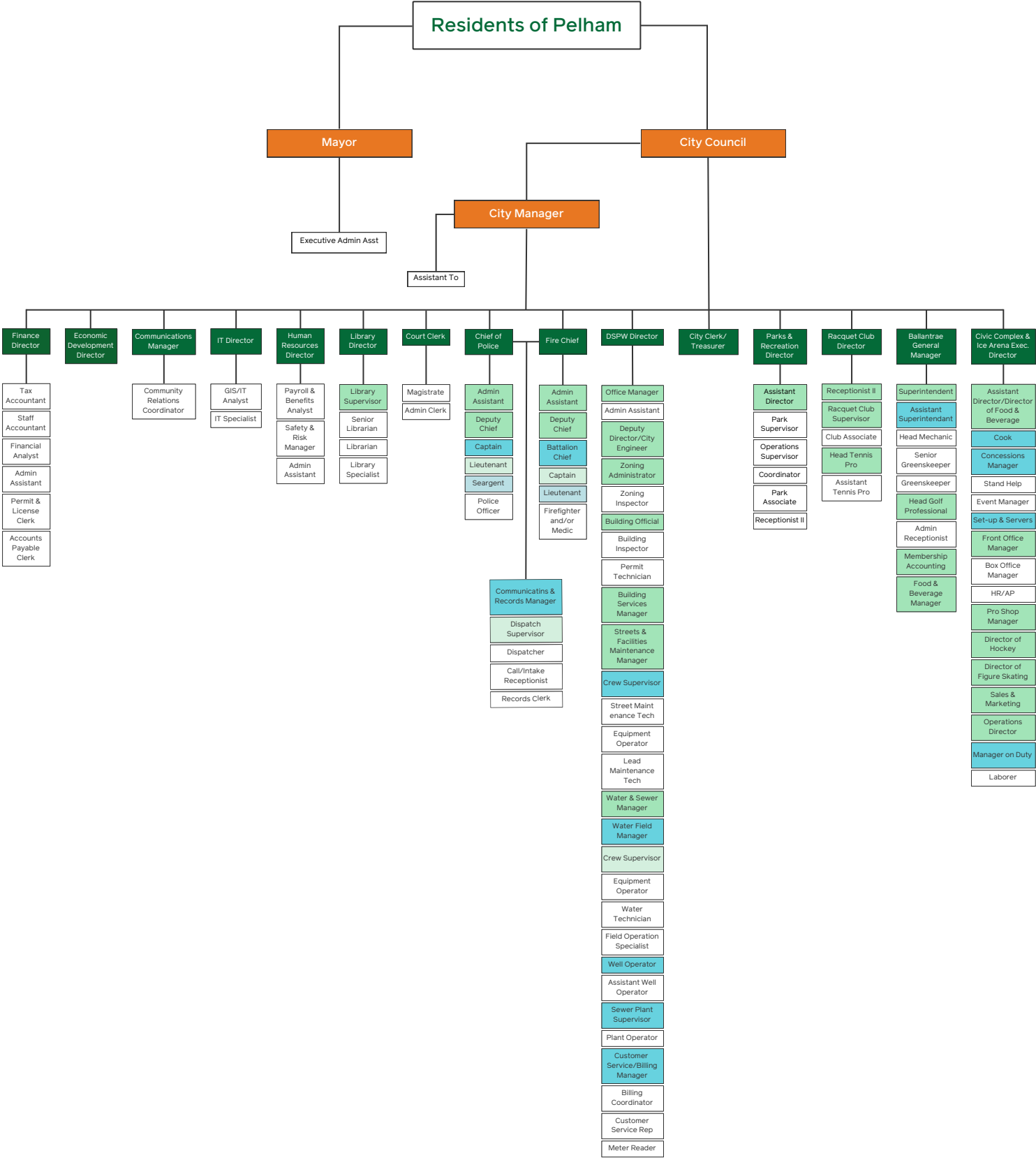


Rick Wash
City Council Place 3



Mildred Lanier-Reed
City Council Place 5

ORGANIZATIONAL CHART



PELHAM AT A GLANCE

Pelham is home to Oak Mountain State Park, Alabama's largest. With 11,584 acres, visitors enjoy fishing, swimming, hiking, mountain biking, golfing, wildlife attractions, and so much more. In addition to Oak Mountain, Pelham offers a diverse mix of recreational and entertainment options. Oak Mountain Amphitheater draws in Grammy-award-winning bands and musicians from around the country. The Pelham Civic Complex & Ice Arena is home to The Birmingham Bulls, a Southern Professional Hockey League team, and the Magic City Soccer Club, the latest addition to the National Indoor Soccer League. The Pelham Racquet Club hosts an annual United States Tennis Association Pro Circuit women's tournament that attracts top players from around the world. Ballantrae Golf Club is a favorite for both residents and visitors amongst public golf courses in Birmingham. Pelham's municipal parks and recreational offerings are unmatched. The Greenway Trail connects our city in a way no other city can claim. Our Pelham City Park complex features a tennis center, recreation center, outdoor basketball and sand volleyball courts, a splash pad, baseball, softball, football fields, and a dog park.

Pelham boasts more than 5,500 businesses, a two-to-one advantage over its nearest competitor in Shelby County. Seventeen hundred of them are small or mid-sized. While Pelham's population of 24,000 allows us to retain our small-town feel, we have two exits off Interstate 65, offering convenient and easy access to Birmingham, Atlanta, and the beautiful beaches of South Alabama. Our scenic neighborhoods offer a retreat from the busy world. It's a wonderful place to call home and a great place to visit.

Incorporated in

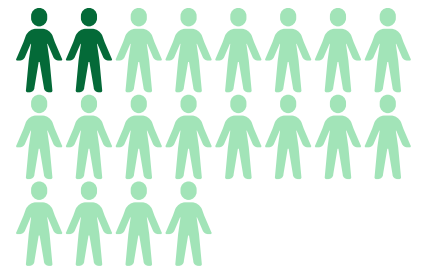
1964

38.3
square miles

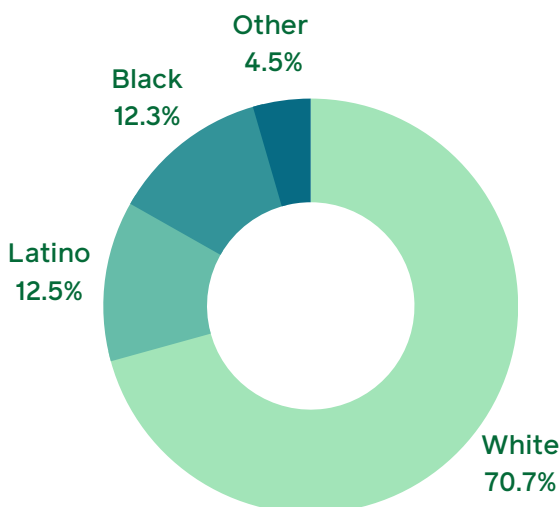
POPULATION

24,755

A 2.4% increase from
2020



RACIAL/ETHNIC BREAKDOWN



84%

Owner-occupied housing units

\$215,700

Median home value (2017-2021)

MEDIAN HOUSEHOLD
INCOME \$81,606

In 2021 dollars



Visit www.pelhamalabama.gov to see why the City of Pelham is one of the "Top Places to Live in Alabama."

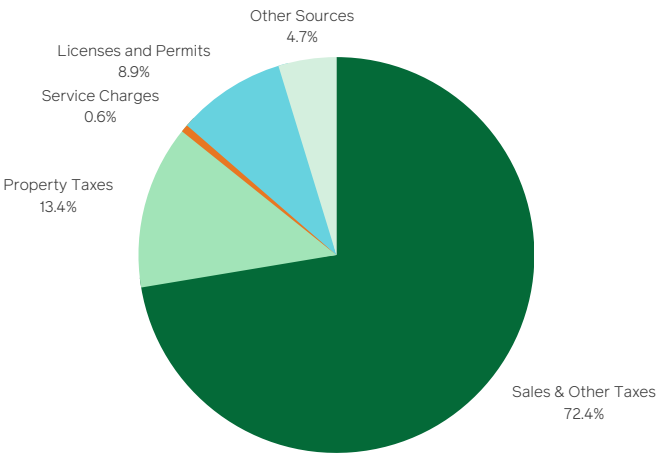
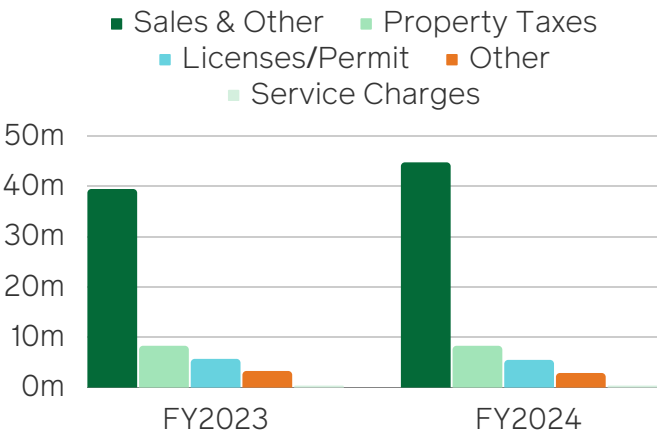
BUDGET INTRODUCTION

Where does the money come from?

The General Fund

The City has multiple revenue sources to support operations, capital projects, and capital outlays. Sales and use taxes are the largest revenue source in the City's General Fund, providing 72% (\$44.7 million) of revenue. The total sales tax rate for purchases made within the City is 10%, which includes 4% appropriated to the State, 5% to the City, and 1% to Shelby County.

The second largest revenue source for the General Fund is Property Taxes, which provided 13% (\$8.3 million) of revenue. The third largest revenue source is Business Licenses and Permits, which provided 9% (\$5.5 million) of revenue. The remaining 6% comes from fines and forfeitures, charges for service, other sources, and interest income.



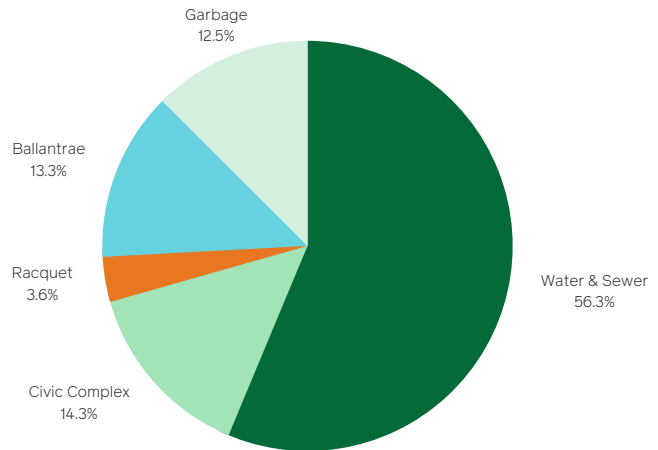
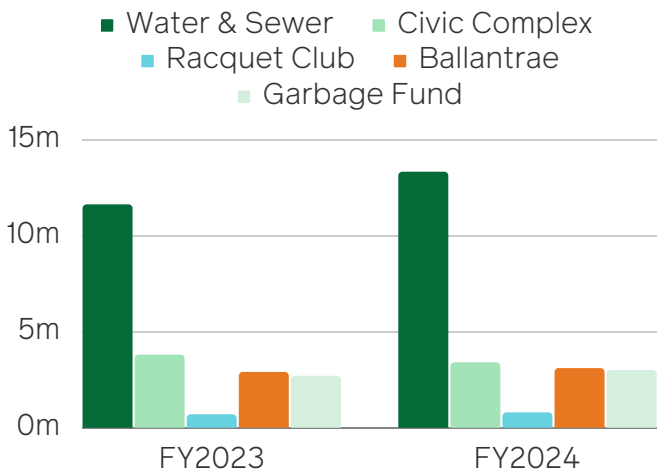
Proprietary Funds

Water and Sewer revenues are generated primarily by service charges and tap fees determined by the City Council.

Most revenues for the Pelham Racquet Club and Ballantrae Golf Club come from lessons, memberships, and customer fees.

The Pelham Civic Complex & Ice Arena derives its revenues from rentals, food and beverage sales, and events.

The Garbage Fund collects its earnings from billing customers. This money is then transferred to the Cahaba Solid Waste Disposal Authority.



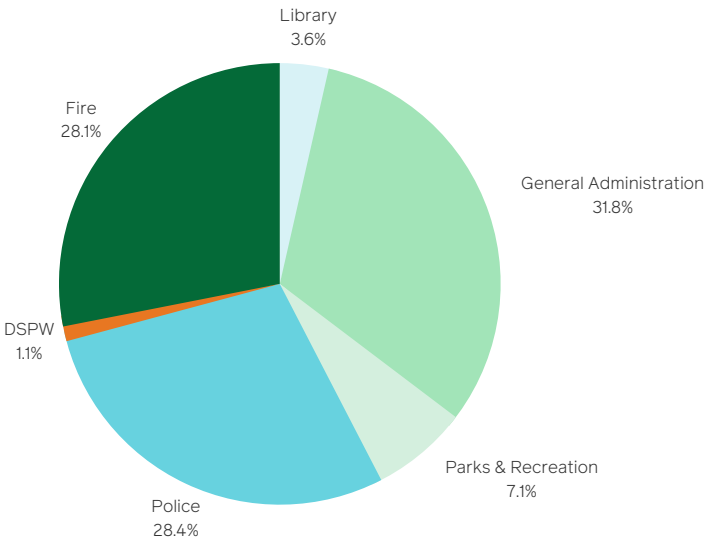
BUDGET INTRODUCTION

Where does the money go?

The General Fund

Once the government collects taxes and other revenues, the resources must be spent effectively to provide essential services to citizens and businesses. The General Fund finances the regular day-to-day operations of the City; therefore, it is the primary focus of this section.

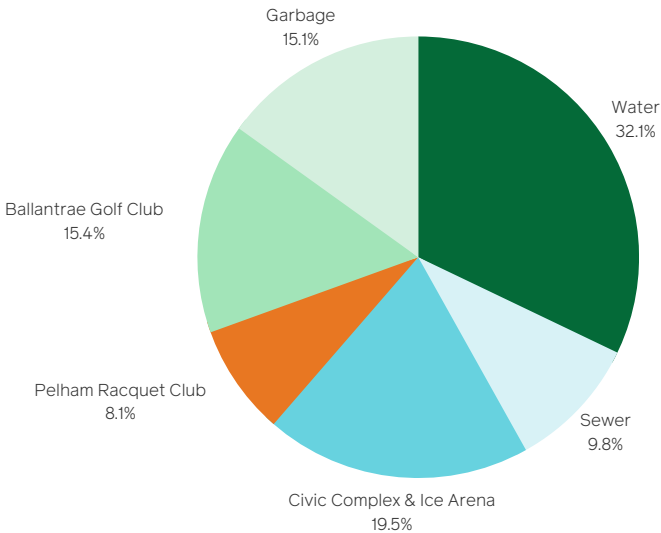
This chart provides a general breakdown of operating expenses by function for the General Fund's proposed budget. Governmental function means any regulatory, legislative, permitting, zoning, enforcement (including police power), licensing, or other tasks that the City is authorized or required to perform in its capacity as a municipality in accordance with applicable laws.



General administration includes costs for the City Council, Mayor, City Manager, Finance, Information Technology, Human Resources, Court, Communications and Branding, Economic Development, City Clerk, and the City Attorney. The education tax payment to Pelham Board of Education is accounted for in general administration. Development Services and Public Works (DSPW) includes Streets, Landscape and Facilities Maintenance, Engineering, and the Building and Zoning Department.

The Proprietary Funds

Enterprise or proprietary funds are accounting and reporting entities for a business-type activity separate from the taxpayer-supported General Fund and involve a municipal service supported wholly or primarily by user fees. The independent accounting and reporting of such an entity allow the City to balance the service's specific costs, which typically involve the maintenance of capital infrastructure, with the revenues generated from the related user fees. Resources of an enterprise fund cannot be diverted to other unrelated uses.

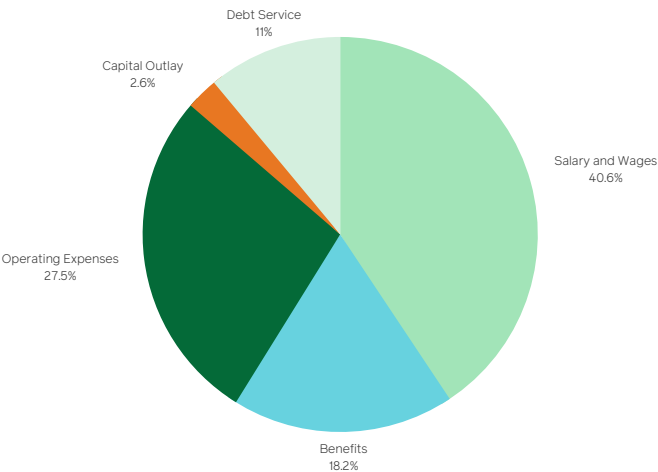


General management of all enterprise operations is provided by the City Manager's office, along with more specific administrative services from the Development Services and Public Works (DSPW) (for Water, Sewer, and Garbage operations) and the Directors (for Recreation operations). This permits the City to better track the revenues and expenditures of the recreation operations and gives the Directors more flexibility in adding or changing program offerings. The chart (left) is a general breakdown of operating expenses by Enterprise Fund for the proposed budget.

BUDGET INTRODUCTION

The charts below provide a general breakdown of spending by category for the proposed budget. The City uses the revenue it receives to provide a variety of services to the community. The residents of Pelham expect superior service and accountability for their tax dollars. Therefore, the City has created a budget that provides high-quality services in a manner that is cost-effective and respects the tax dollars we collect.

General Fund Expenditures by Category



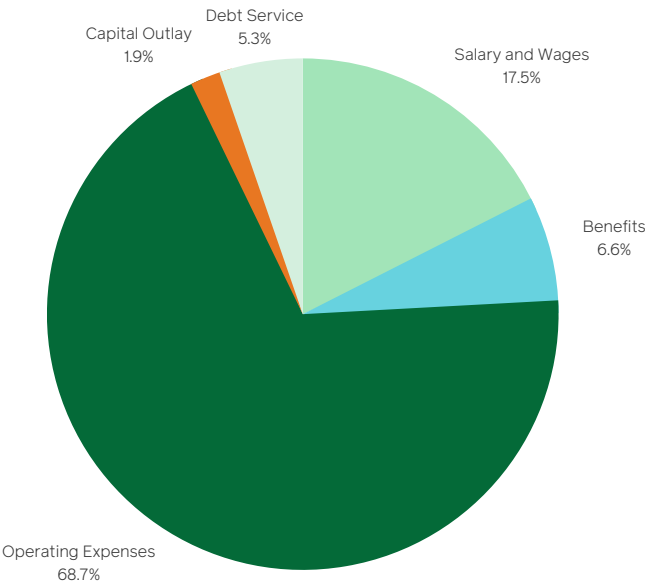
The budget is designed to achieve the key goals outlined by the City Council as reflected in the comprehensive plan and input from the citizen survey. Among those goals are to maintain current service levels, enhance infrastructure, and retain a talented workforce. To ensure Pelham stays competitive in recruiting and retaining employees, the City budgeted for a 2% cost of living raise.

The City's annual revenues are typically not adequate to finance all the expenditures proposed and approved by the City Council. Expenses that benefit citizens long-term generally have significant costs, and it is reasonable to spread those costs over several years. Some projects, such as a new building, extensive road construction, or utility improvements, are not affordable with current year revenue alone.

The City can fund those projects by borrowing and/or taking funds from reserves (discussed later). Financing allows the City to spread costs associated with large projects over many years, keeping the annual expenditures related to these projects affordable.

When the City borrows money, it repays it with funds from future revenue. City leaders commit to repay loans with interest, often over a twenty or thirty-year period. Therefore, the City's budget, although a one-year plan, must consider financial events over a much longer period.

Proprietary Funds Expenditures by Category



BUDGET SNAPSHOT

	FY 2023 REVISED BUDGET	FY 2024 BUDGET PROJECTION
Revenues		
Taxes		
Sales tax	35,391,447	44,675,852
Property tax	8,150,338	8,257,689
Motor Vehicle/Gas tax	539,520	529,508
Other tax	161,753	201,959
Licenses and permits	5,670,532	5,489,759
Fines and forfeitures	268,000	309,152
Charges for services	21,578,865	23,740,921
Interest income	640,792	1,815,993
Other	726,750	8,837,422
Total revenues	73,127,997	93,858,255
Expenditures		
General administration		
Administrative	1,926	-
City Manager	317,220	290,736
Mayor	428,106	224,420
City Council	158,823	137,045
Court	710,903	690,931
IT	1,637,159	1,995,663
Human Resources	1,813,310	1,855,636
Finance	815,462	1,011,138
Economic Development	645,892	644,632
Communications & Branding	373,961	372,051
City Clerk	5,287,731	5,440,548
Library	1,365,720	1,420,219
Parks & Recreation	2,480,946	2,826,648
Police	10,806,717	11,333,790
Fire	10,277,079	11,203,672
DSPW	4,124,746	4,334,431
Water & Sewer Fund	8,591,130	8,663,399
Civic Complex & Ice Arena	3,890,549	4,026,755
Racquet Club	1,619,025	1,678,002
Ballantrae Golf	2,983,811	3,193,283
Pelham Garbage	3,053,664	3,119,396
	61,383,880	64,462,395
Revenues less expenditures	11,744,117	29,395,860

BUDGET SNAPSHOT

	FY 2023 REVISED BUDGET	FY 2024 BUDGET PROJECTION
Capital Outlay (Bond Projects Added)	55,947,555	21,084,569
Debt service	-	-
Principal retirement	5,051,717	4,621,666
Interest	2,229,373	2,152,957
Total capital outlay and debt expenditures	63,228,645	27,859,192
Excess (deficiency) of revenues over (under) expenditures	(51,484,528)	1,536,668
Other financing sources (uses)		
Proceeds from Other Financing	800,365	
Interfund Capital Transfers (In)	2,272,850	16,432,372
Interfund Capital Transfers (Out)		(19,970,345)
Interfund Operating Transfers (In)		2,420,963
Interfund Operating Transfers (Out)	2,358,847	(1,722,914)
Total other financing sources (uses)	5,432,062	(2,839,924)
Committed Reserve Fund Balance		(840,000)
Net change in Unencumbered Fund Balance	(46,052,466)	(463,256)

Special Revenue

Use of Committed Reserve Funds or Special Revenue will be noted throughout the budget book as it relates to a direct expense. Additional information regarding Committed Reserve Funds and Special Revenue Funds is provided in this Budget Book's Funds & Departmental Detail Section.

MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council Members

Pelham, Alabama

It is my privilege to present the City of Pelham's Adopted FY 2024 budget.

This past year, we have seen many projects come to fruition after a pandemic, supply chain delays, and workforce shortage. We finally opened the City's splash pad, covered batting cages, and new restroom at Pelham City Park. Equipment for the new park playground has been ordered, and the site is ready for installation. The renovations at Fire Station No. 2 were completed, while Ballantrae Golf Club renovations are nearing completion. Facade improvements are finished at the Pelham Civic Complex & Ice Arena. Amphitheater Road paving began in late August, and the work on the west parking lot is also underway. The creek cleanup, made possible by a grant from the National Resources Conservation Service, was completed, and we moved into our newly renovated City Hall. We proudly showcase the building that so many employees now call home by holding meetings and hosting citizens.

We also focused on our senior citizens. The new Senior Center pavilion is finished, with the pickleball courts ready to be striped in September. In addition to several water, sewer, and street infrastructure project improvements, the multi-year water meter radio read project was completed this year, and we can benefit from the improved accuracy and efficiency of this new system.

Construction on the new public park at Campus 124 is substantially complete. It will be open by November 1. The City is nearing completion of negotiations to sell the property in front of the library to a developer who is bringing in three new restaurants, an office building, and beautiful public gathering spaces. We also saw the grand opening of the Canopy Park Apartments and welcomed Taco Mac, the newly expanded Cahaba Cycles, and Mountain High Outfitters to The Canopy.

Moving to the southwest portion of the City, we completed site work on Oak Mountain Trail and saw the grand opening of Tractor Supply. Ascension St. Vincents received the long-awaited approval for a freestanding emergency department and medical specialty building to be constructed on CR-52 near the I-65 North off-ramp at Exit 242.

While we were disappointed in the delays for the HWY 261 widening and trail extension projects, we were grateful for our funding partner's commitment to additional dollars for the trail. We also made history by being the country's largest recipient of Railroad Crossing Elimination (RCE) Grant dollars from the Federal Railroad Administration. As a result of the award, Pelham will eliminate two problematic railroad crossings, make critical infrastructure improvements on US 31, and widen CR-52 while aligning this road's eastern and western portions. The 2022 Citizen Satisfaction Survey showed traffic congestion as the number one concern of our residents, and the HWY 261 and CR-52 Flyover projects will make incredible improvements in this area for all those traveling in and through Pelham while dramatically improving fire and EMS services for residents of Pelham and Helena.

The City Council wisely set plans to address the other top priority from the 2022 Citizen Survey, flood mitigation and drainage improvement. The complete analysis and report from Kimley Horn was presented to the council in July, and monies are set aside from American Rescue Plan Administration funds received in FY 2022 to put towards potential remediation projects, which will begin in FY 2024.

The following proposal reflects a predicted continued increase in the cost of goods and services next year and health and liability insurance increases. While the personnel costs reflect higher benefit rates for existing and retired employees and regular step increases for salaries, total operations expenses are kept within 3% of last year despite the rising cost of inflation. While the new 1% sales tax increase on some goods results in an overall sales tax increase in this budget, we are budgeting revenue conservatively with a predicted 3% decrease in sales tax revenues year over year, as economic predictors experience rapid fluctuation and a slight downward trend in some of our sales tax categories over the last three months.

The following pages comprise the City Manager's Budget Message, which highlights the priorities of the upcoming budget year.

Sincerely,



City Manager

BUDGET PRIORITIES

Citizen Survey Priorities

The 2022 Citizen Satisfaction Survey allowed us to obtain a baseline measurement of our residents' perceptions and has been used to inform budget priorities for the second consecutive year. The top priorities from the survey are stormwater management, traffic congestion, and road and facilities maintenance. These priorities are evident throughout the FY2024 budget.

1

STORMWATER MANAGEMENT



Federal Railroad Administration Grant

The City was awarded a \$42 million grant, the largest in the nation, to eliminate two at-grade crossings on CR-52 at Lee Street that frequently restrict access across CR-52 and obstruct emergency vehicles responding to calls for help. Pelham residents and visitors alike have long been plagued with the problem of blocked railroad crossings, and this is a concerted endeavor to alleviate this issue. As part of the proposed realignment, the intersection of CR-52 and US-31 will be reconfigured, and additional improvements will be implemented along US-31. The project will also widen and reconstruct CR-52 East of US-31 to increase capacity and update the roadway to current design standards.

2

TRAFFIC CONGESTION



Emergency Medical System Transport

Response times for ambulance services have become a concern for communities nationwide, and Pelham is no different. We do not currently contract for nor supplement ambulance services, and as wait times at hospitals increase and paramedic shortages continue, studies show this problem will not improve. The key to finding a cost-effective and quality solution is holistically addressing the problem. We need to look at priority dispatching so we don't require an ambulance to start for every call, no matter the situation. We also must work with our hospital partners to decrease the time paramedics have to wait with patients in ERs (commonly called wall time), holding them up from being able to respond to the next emergency in their community.

3

ROADS & FACILITIES MAINTENANCE



Technology in the City

The City has been undergoing a software implementation with Tyler Technologies since March 2021. The Enterprise ERP system will reach its implementation culmination in the first quarter of FY 2024. The technology team is also transitioning many services in-house and utilizing other vendors.



Cost of Living Adjustment

We recommend a 2% cost of living adjustment in the salary budget. While the cost of living is significantly higher, in FY 2022, the City Council approved a new competitive compensation plan. Despite a much higher inflation rate, we have made strides to keep the total operations budget within 3% of FY 2023.

BUDGET PRIORITIES



Continued Investment in the Pelham Civic Complex & Ice Arena

The Civic Complex & Ice Arena continues to be managed by a company with the resources to provide operational oversight and marketing support needed for a facility of this nature. A budget continues to be created for this proprietary fund, and VenuWorks has hired its team and spun up its operations. The City and VenuWorks management closely evaluate monthly expenses and revenues. Recent updates to the Complex, either completed or currently underway, include remodeled banquet rooms, bathrooms, building facade, plaza, signage, and a new parking lot. The budget reflects continued capital investment in the facility as we begin the replacement of the ice plant and HVAC systems, which will result in reduced utility costs.



Support Critical Economic Development Projects

The City continues to have projects that will have a significant impact on economic development:

Wellborn Street - Pelham's Commercial Development Authority has sold the Wellborn Street property to United Construction and Design. United plans to construct a mixed commercial, retail, restaurant, and office space with three buildings.

Oak Mountain Trail Development - This new development off CR-52 is pad-ready and is already home to Tractor Supply. There has also been much interest in other food, retail, and hoteliers for the other areas of the site.

Ascension St. Vincent's - This freestanding emergency department, primary care, and multispecialty space is highly anticipated in the area. A facility of this magnitude could be the differentiator between life and death for someone needing immediate care. The proposed project includes medical specialty as well.

Pelham Park Development - The property in front of the library is moving forward with plans for a retail/office space with dining choices and a city-managed outdoor gathering space for residents and visitors to enjoy. The details of the development agreement are being finalized, and the project will be moving forward.

The Pelham Arts & Entertainment District is slated to be up and running this fall. The area will encompass the areas that include the Pelham Civic Complex & Ice Arena, Campus 124, the Canopy, and Creekside BBQ. It will serve to expand the area in which alcohol can be consumed.



Ballantrae Bunkers & Golf Cart Path

Ballantrae Golf has seen record growth in memberships and rounds played for the past two years. With additional use comes wear and tear to the greens, bunkers, and golf cart path. In FY 2024, the bunkers will be replaced on the first half of the course, with the other half in FY 2025. The cart path will receive improvements that are funded in the FY24 budget.



Racquet Club Renovation

The Racquet Club will be reconfigured due to increased tournaments and usage. The upstairs layout will be modified, allowing for additional seating upstairs, and the space will be enclosed, making it more optimal to host events. Renovations will also include the restrooms and locker rooms downstairs.

BUDGET PRIORITIES



Continued Investment in City Infrastructure

In FY 2023, Pelham completed its four-year “catch-up” on critical maintenance and repair of long-time neglected city facilities. We have incorporated long-term maintenance in the capital plan and accompanying budget. City Council has spent several years investing in our infrastructure and assets. We must protect the investment, and that requires funding.

After approving the 1% sales tax increase, the Council requested that the annual paving budget be increased from \$750,000 to \$1.25 million. This allows the City to better address the priorities of the Citizen Satisfaction Survey with attention to critical infrastructure needs.

Traffic signal upgrades will address congestion, another top priority identified in the survey. Imaging and thermal detection technology will be installed at all intersections over the next three years to improve signal timing and synchronization. This technology will replace in-ground loops, which are more difficult and costly to repair and maintain. The sales tax increase allowed the Council to double the number of intersections receiving this upgrade in FY 2024.



Solid Waste and Unstable Fuel Costs

The City's move to join the Cahaba Solid Waste Authority (CSWA) and contract with services by AmWaste on January 1, 2022, has been resoundingly successful. Residents have communicated their feedback directly to city management and through the Citizen Satisfaction Survey. The Authority is actively pursuing a bulk fuel purchasing initiative as a result of the increase in the cost of fuel. This initiative will not only allow for the City's continued level of service but also will show a good faith effort to recognize the challenges of the current economic climate with which the Authority's vendor partner is faced.



Flood Mitigation and Stormwater Management

The City remains committed to spending 100% of the final American Rescue Plan Administration funding on drainage improvements and floodplain management, and that continues to be reflected in this budget. The Kimley-Horn report on engineered drainage recommendations and ordinances updates was presented to the Council in July, with the first project budgeted in FY 2024. In addition, Kimley-Horn recommended the City re-submit the FEMA buyout grant previously submitted after the 900-year flood event in 2022.



Quarterly Magazine, Monthly E-Newsletter, and an Employee Newsletter

City communications will continue to be amplified in several ways in FY 2024. The Pelham Pathway has been produced quarterly, with issues in December, March, June, and September. The magazine has been supplemented with the creation of a monthly e-newsletter. As of August 2023, 533 people have subscribed.

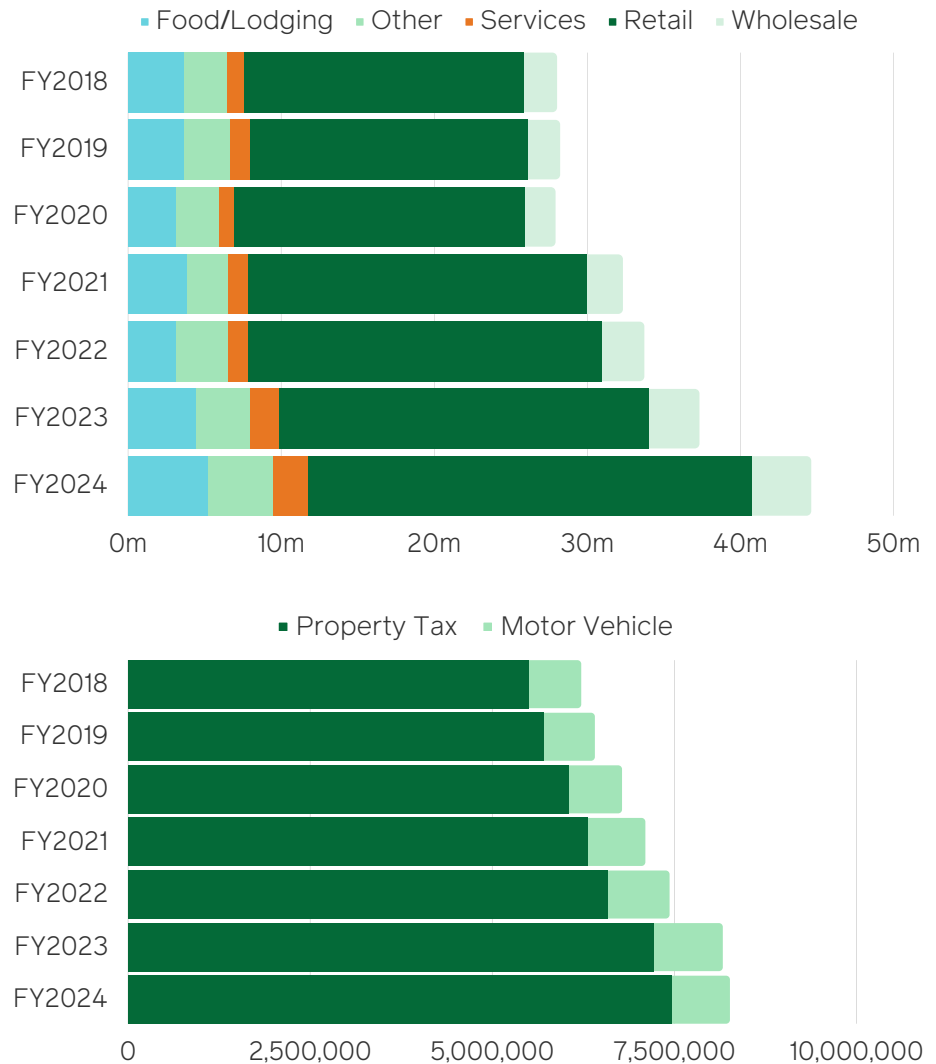
GENERAL FUND SUMMARY

	General Fund	Capital Projects	Summary Total
Revenues			
Taxes			
Sales tax	44,675,852		44,675,852
Property tax	8,257,689		8,257,689
Motor Vehicle/Gas tax	529,508		529,508
Other tax	201,959		201,959
Licenses and permits	5,489,759		5,489,759
Fines and forfeitures	309,152		309,152
Charges for services	384,040		384,040
Interest income	1,459,771		1,459,771
Other	423,940	8,400,000	8,823,940
Total revenues	61,731,670	8,400,000	70,131,670
Expenditures			
General administration			
City Manager	290,736		290,736
Mayor	224,420		224,420
City Council	137,045		137,045
Court	690,931		690,931
IT	1,995,663		1,995,663
Human Resources	1,855,636		1,855,636
Finance	1,011,138		1,011,138
Economic Development	644,632		644,632
Communications & Branding	372,051		372,051
City Clerk	5,440,548		5,440,548
Library	1,420,219		1,420,219
Parks & Recreation	2,826,648		2,826,648
Police	11,333,790		11,333,790
Fire	11,203,672		11,203,672
Public works	4,334,431		4,334,431
Water & Sewer Fund			
Civic Complex & Ice Arena			
Racquet Club			
Ballantrae Golf			
Pelham Garbage			
	43,781,560		43,781,560
Revenues less expenditures	17,950,110	8,400,000	26,350,110
Capital Outlay	1,336,883	19,325,686	20,662,569
Debt service			
Principal retirement	4,053,723		4,053,723
Interest	1,543,262		1,543,262
Total capital outlay and debt expenditures	6,933,868	19,325,686	26,259,554
Excess (deficiency) of revenues over (under) expenditures	11,016,243	(10,925,686)	90,557
Other financing sources (uses)			
Proceeds from sale of capital assets			
Interfund Capital Transfers (In)	665,000	10,925,686	11,590,686
Interfund Capital Transfers (Out)	(10,925,686)		(10,925,686)
Interfund Operating Transfers (In)	698,049		698,049
Interfund Operating Transfers (Out)	(1,722,914)		(1,722,914)
Total other financing sources (uses)	(11,285,551)	10,925,686	(359,865)
Committed Reserve Fund Balance	(840,000)		(840,000)
Net change in Unencumbered Fund Balance	570,692		570,692

GENERAL FUND PROJECTIONS

Revenue Projections for Major Categories

The Finance Department's Revenue Office administers the collection of all City Council-levied (including some associated State) taxes and fees except for ad valorem (property) taxes, which are collected by the county as provided by State law, and fees that are collected by individual City departments for services or fines. The City's sales tax, property tax, business license, and permit fees make up approximately 91% of the General Fund's total revenue. As such, the Finance Department obtained necessary data about each source to be used in projecting General Fund revenues for FY 2024. The City Manager's review ensures that relevant factors known at the chief executive level are considered in projecting the revenue sources for the fiscal year's operations



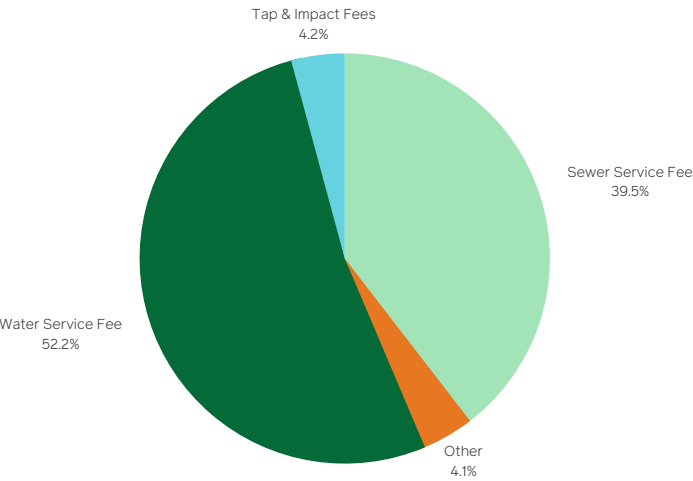
Expenditure Types	2022 Actuals	2023 Actuals	2023 Budget	2024 Proposed
Sales & Other	37,838,388	32,871,339	39,445,607	44,675,852
Property Taxes	7,429,081	8,134,673	8,280,371	8,257,689
Licenses/Permit	5,529,526	5,467,038	5,708,161	5,489,759
Other	6,846,434	2,715,324	3,335,911	2,924,330
Service Charges	334,568	306,239	367,486	384,040
	57,977,997	49,494,613	57,137,536	61,731,670

ENTERPRISE FUND SUMMARY

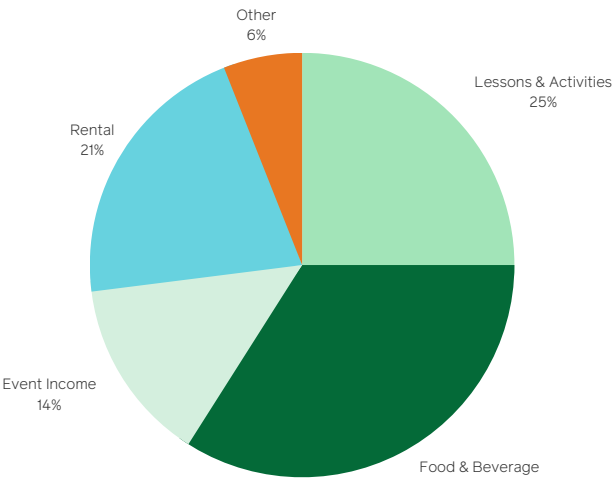
	Water & Sewer	Complex	Racquet	Golf	Trash	Summary Total
Revenues						
Taxes						
Sales tax						
Property tax						
Motor Vehicle/Gas tax						
Other tax						
Licenses and permits						
Fines and forfeitures						
Charges for services	13,010,568	3,395,336	843,862	3,148,570	2,958,545	23,356,881
Interest income	340,300			5,071	10,851	356,222
Other	3,432			10,050		13,482
Total revenues	13,354,300	3,395,336	843,862	3,163,691	2,969,396	23,726,585
Expenditures						
General administration						
City Manager						
Mayor						
City Council						
Court						
IT						
Human Resources						
Finance						
Economic Development						
Communications & Branding						
City Clerk						
Library						
Parks & Recreation						
Police						
Fire						
Public works						
Water & Sewer Fund	8,663,399					8,663,399
Civic Complex & Ice Arena		4,026,755				4,026,755
Racquet Club			1,678,002			1,678,002
Ballantrae Golf				3,193,283		3,193,283
Pelham Garbage					3,119,396	3,119,396
	8,663,399	4,026,755	1,678,002	3,193,283	3,119,396	20,680,835
Revenues less expenditures	4,690,901	(631,419)	(834,140)	(29,592)	(150,000)	3,045,750
Capital Outlay	422,000					422,000
Debt service						
Principal retirement	527,473	24,282		16,188		567,943
Interest	572,402	22,376		14,917		609,695
Total capital outlay and debt expenditures	1,521,875	46,658		31,105		1,599,638
Excess (deficiency) of revenues over (under) expenditures	3,169,026	(678,077)	(834,140)	(60,698)	(150,000)	1,446,112
Other financing sources (uses)						
Proceeds from sale of capital assets						
Committed Fund Balance						
Interfund Capital Transfers (In)		3,741,686	600,000	500,000		4,841,686
Interfund Capital Transfers (Out)	(4,202,973)	(3,741,686)	(600,000)	(500,000)		(9,044,659)
Interfund Operating Transfers (In)					150,000	150,000
Interfund Operating Transfers (Out)		678,077	834,140	60,698		1,572,914
Total other financing sources (uses)	(4,202,973)	678,077	834,140	60,698	150,000	(2,480,059)
Committed Reserve Fund Balance						
Net change in Unencumbered Fund Balance	(1,033,947)					(1,033,947)

ENTERPRISE FUND PROJECTIONS

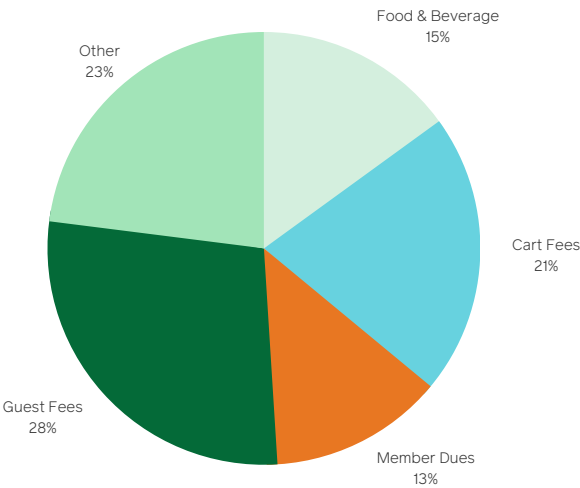
Revenue Projection by Enterprise



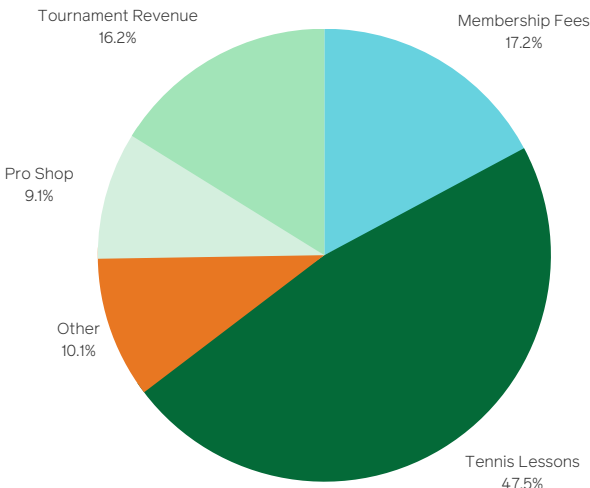
Water & Sewer Fund



Pelham Civic Complex & Ice Arena



Ballantrae Golf Club



Pelham Racquet Club

EXPENDITURE PROJECTIONS

General Fund

Department	Personnel Services	Benefits	Operating Expenses	Capital Outlay	Debt Service	Grand Total
City Manager	191,488	70,264	28,984	-	-	290,736
Mayor	110,304	42,841	71,275	-	-	224,420
City Council	49,200	22,245	65,600	-	-	137,045
Court	496,683	133,021	61,227	-	-	690,931
IT	312,014	69,219	1,614,430	-	-	1,995,663
Human Resources	336,176	1,383,119	136,341	-	-	1,855,636
Finance	576,289	218,464	216,385	-	-	1,011,138
Economic Development	113,066	39,391	492,175	200,000	-	844,632
Communications & Branding	163,636	57,160	151,255	-	-	372,051
City Clerk	142,164	46,983	5,251,401	-	5,318,386	10,758,934
Fire	7,214,295	2,830,837	1,158,540	328,883	87,499	11,620,054
Police	6,601,314	2,612,527	2,119,949	450,000	191,100	11,974,890
DSPW	2,379,783	970,131	984,517	318,000	-	4,652,431
Parks & Recreation	1,125,372	402,281	1,298,995	40,000	-	2,866,648
Library	802,901	329,375	287,943	-	-	1,420,219
Grand Total	20,614,685	9,227,858	13,939,017	1,336,883	5,596,985	50,715,428

Enterprise Funds

Department	Personnel Services	Benefits	Operating Expenses	Capital Outlay	Debt Service	Grand Total
Water & Sewer Fund	1,879,605	736,921	6,046,873	422,000	1,099,876	10,185,275
Civic Complex & Ice Arena	-	-	4,026,755	-	46,685	4,073,440
Racquet Club	586,617	316,881	774,504	-	-	1,678,002
Ballantrae Golf	1,438,190	419,758	1,335,335	-	31,105	3,224,388
Pelham Garbage	-	-	3,119,396	-	-	3,119,396
Grand Total	3,904,412	1,473,560	15,302,863	422,000	1,177,666	22,280,501



CAPITAL PROJECT HIGHLIGHTS

FY 2024 General Fund: New Projects

Traffic Signal Upgrades

Upgrade traffic signal loops to thermal imaging cameras at ten intersections.

Budgeted amount: \$500,00

Funding Sources: Special Revenue - Motor Vehicle Tax and General Fund transfer

Gateway Improvements - Local Roads

Five local road gateway improvements.

Budgeted amount: \$450,000

Funding Sources: General Fund transfer

Pelham Resurfacing FY 2024

Annual city-wide resurfacing.

Budget amount: \$1,250,000

Funding Sources: Special Revenue - 10 Cent Gas Tax and General Fund transfer

PROWag/ADA - Annual

Annual ADA improvements on City Rights of Way.

Budget amount: \$50,000

Funding Sources: General Fund transfer

Annual Drainage Improvements

City-wide drainage improvements.

Budget amount: \$500,000

Funding Sources: Special Revenue - 4 & 5 Cent Gas Tax, Special Revenue - 7 Cent Gas Tax, and General Fund transfer

Highway 52 Widening - Grant Match

Widening of Highway 52.

Budget amount: \$500,000

Funding Sources: Grant and General Fund transfer

City Facilities Maintenance and Upgrades

Annual maintenance and upgrades to City facilities.

Budget amount: \$250,000

Funding Sources: General Fund transfer

Amphitheater Road Cross Walks

Two crosswalks with striping and caution lighting.

Budget amount: \$50,000

Funding Sources: General Fund transfer

Library - Street Parking

Eleven additional street parking spaces.

Budget amount: \$209,000

Funding Sources: General Fund transfer

Pelham Park Blvd Curb Cut

Part of Library property development.

Budget amount: \$100,000

Funding Sources: General Fund transfer

Phase 3 and 4 Trails - Grant Match

Trail section design from City Park to Campus 124 Park.

Budget amount: \$1,600,000

Funding Sources: Grant and General Fund transfer

Holland Lakes Drainage Improvements

Drainage improvements in Holland Lakes Neighborhood.

Budget amount: \$375,000

Funding Sources: ARPA/Draining Improvement Reserve

Parking Lot Paving at Splash Pad

Paving the gravel parking lot by the Splash Pad/Dog Park.

Budget amount: \$250,000

Funding Sources: General Fund transfer



CAPITAL PROJECT HIGHLIGHTS

FY 2024 Sewer Department: New Projects

SCADA Integration

Upgrades to the plant control system at the sewer plant.

Budget amount: \$100,000

Clarifier Painting

Continuation of project.

Budget amount: \$275,000

Oxidation Ditch Rotor Replacement & Gate Mod.

Partially expended in FY 2023.

Budget amount: \$100,000

Traveling Bridge Filter Upgrades

Construction in FY 2025.

Budget amount: \$75,000

UV System Replacement

Construction in FY 2025.

Budget amount: \$100,000

SSES - TVI

Ongoing remediation of the sanitary sewer collection system.

Budget amount: \$75,000

Funding source: Bond proceeds

Lift Station-B Remediation

Annual lift station upgrades and maintenance.

Budget amount: \$161,973

FY 2024 Water Department: New Projects

SCADA Integration - New - Phase 2

Upgrades to water system control and monitoring system.

Budget amount: \$100,000

DSPW Improvements (Interior) - Lower Floor

Finish the replacements in the water department building's lower level.

Budget amount: \$30,000

Well House Improvements

Improvement to the well house roof repairs, door hardware, and lighting upgrades.

Budget amount: \$50,000

Water Shop Improvements - FFE

Water shop furniture, fixtures, and equipment for remodeled spaces.

Budget amount: \$30,000

Ballantrae Tank Access Road Improvements

Improvements to the access road at Ballantrae Golf Club.

Budget amount: \$25,000

Tank Maintenance

Maintenance of tanks throughout the City.

Budget amount: \$15,000

Hwy 361/CR35 to Eagle Cv/Dogwood Circle

Annual PVC water main replacement in the water system.

Budget amount: \$1,996,000

King Valley Road - Phase 2

Annual PVC water main replacement in the water system.

Budget amount: \$275,000

Aaron Road/ Kristen Circle

Annual PVC water main replacement in the water system.

Budget amount: \$795,600



CAPITAL PROJECT HIGHLIGHTS

FY 2024 Civic Complex & Ice Arena: New Projects

Civic Complex - Turbochiller

Replacement of the ice plant for the two skating rinks.

Budget amount: \$2,055,569

Funding Source: General Fund transfer

Civic Complex - HVAC Improvements

This is the HVAC replacement for the Civic Complex building.

Budget amount: \$1,686,117

Funding Source: General Fund transfer



FY 2024 Pelham Racquet Club: New Projects

Racquet Club - Lobby Reconfiguration

Racquet Clubhouse renovations to the lobby.

Budget amount: \$600,000

Funding Source: General Fund transfer

Racquet Club Corners (Hwy 52 Improvements)

Pending successful development agreement.

Budget amount: \$375,000

Funding Source: General Fund transfer



FY 2024 Ballantrae Golf Club: New Projects

Ballantrae Bunkers and Cart Path

Refurbishment of the aging bunkers and cart path.

Budget amount: \$500,000

Funding Source: General Fund transfer



ACTIVE PROJECTS

2

Drainage
&
Stormwater

6

Traffic
&
Roads

18

Facility
Improvements

18

Water
&
Sewer

DEBT SERVICE

The City has the following debt for which payments have been budgeted for FY2024.

Series 2013-C

Series 2013-C was issued to refund Series 2005, for which proceeds were used for the construction of the police and court building.

Series 2013-C General Obligation Warrants, dated August 8, 2013, are due in semi-annual payments through August 8, 2029, bearing an interest rate of 2.47%.

Series 2014

The Series 2014 Warrants were issued and transferred to the Pelham City School Board. The City has a note receivable from the School Board pertaining to the debt.

Series 2014 General Obligation Warrants, dated August 13, 2014, are due in semi-annual payments through February 1, 2035, bearing interest rates of 3.00% to 5.00%.

NOTE: A portion of the Series 2014 warrants were refunded during March 2021.

Series 2015

The Series 2015 Warrants were issued and transferred to the Pelham City School Board. The City has a note receivable from the School Board pertaining to the debt.

Series 2016 Warrants, dated December 30, 2015, are due in annual payments through February 1, 2040, bearing interest rates of 2.00% to 5.00%.

NOTE: A portion of the Series 2015 warrants were refunded during March 2021.

Series 2021-A

The Series 2021-A Warrants were issued to be used to fund various capital projects within the City and to be used for Water and sewer system improvements.

Series 2021-A General Obligation Warrants, dated March 23, 2021, are due in semi-annual payments through February 1, 2041, bearing interest rates of 3.00% to 4.00%.

Series 2021-B

The Series 2021-B Warrants were issued and transferred to the Pelham City School Board. The City has a note receivable from the School Board pertaining to the debt.

Series 2021-B Warrants, dated March 23, 2021, are due in annual payments through February 1, 2038, bearing interest rates of .2% to 3.2%.

The following capital projects are funded through Tax Exempt General Obligation Warrants series 2021-A.

Pelham City Hall	\$3,620,355
Fire Station No. 3	\$3,007,404
Fire Apparatus (x2)	\$1,300,404
US 31 Lighting	\$3,000,000
The Canopy - Infrastructure Improvements	\$535,000
Amphitheater Road Signalized Crosswalk	\$15,000
Amphitheater Road Widening & Improvements	\$3,00,000
Oak Mountain Drive Overlay/Paving	\$50,000
Greenway Trail Extension (Campus 124 to The Canopy)	\$1,150,000
Water & Sewer Infrastructure Improvements	\$12,680,000
Water Mains/Lines - PVC Replacement	\$5,000,000
Civic Complex & Ice Arena Facade Improvements	\$750,000
Land Acquisition for Civic Complex & Ice Arena Parking	\$750,000
Ballantrae Golf Club Clubhouse Improvements	\$500,000
Miscellaneous	\$3,200,000
TOTAL NOT TO EXCEED	\$38,557,759